

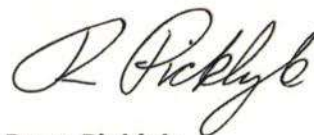
# Canadian Franchise Association



## FRANCHISEES' CHOICE DESIGNATION



Presented in recognition of your achievement in consistently receiving high satisfaction ratings from your franchisees fourteen years in a row.



**Ryan Picklyk**  
Chair, Board of Directors  
Canadian Franchise Association



**Sherry McNeil**  
President & Chief Executive Officer  
Canadian Franchise Association